



Delivery Plan 2018-2023 (Updated 12.01.21)

Action Area 4b: Resilient Communities (Part of Safer, Resilient Communities)

Context:

The 2014 Welsh Index of Multiple Deprivation (WIMD) identified Lansbury Park (St James 3 LSOA) as the most deprived area in Wales, with 13 other areas in Caerphilly County Borough also featuring in the top 10% most deprived areas in Wales. Reducing deprivation in Lansbury Park is a key priority for both the Council and the Public Services Board.

This action area will seek to find solutions to the issues facing Lansbury Park and will aim to use the work as a pilot project to develop an approach that can also be used in other areas of the county borough facing similar issues. Therefore Priority 2 will be the main focus of the initial work and Priorities 1 and 3 will follow on as the findings and learning emerges

A Deep Place Plan has been prepared for Lansbury Park, which explores the complex challenges associated with reversing the cycle of long-term poverty on the estate. The Plan identifies a number of actions that will help to address the issues identified.

Roles	Names	Email address
Lead PSB Member Champion	Christina Harrhy/Mark S Williams	harrhc@caerphilly.gov.uk / willims@caerphilly.gov.uk
Lead Officer (s)	Rhian Kyte	kyter@caerphilly.gov.uk
Policy Support Officer (s)	Paul Cooke	cookepa@caerphilly.gov.uk
Delivery Partners		

Coalition for Change Board		
Name	Organisation	e-mail
Mark S Williams Interim Corporate Director - Communities	Caerphilly County Borough Council	willims@caerphilly.gov.uk
Rhian Kyte Head of Regeneration & Planning	Caerphilly County Borough Council	kyter@caerphilly.gov.uk
Chief Inspector Amanda Thomas	Gwent Police	Jason.white@gwent.pnn.police.uk
John Treherne Group Manager	South Wales Fire & Rescue Service	da-bents@southwales-fire.gov.uk
Jon Goldsworthy	Natural Resources Wales	Jon.goldsworthy@cyfoethnaturiolcymru.gov.uk
Martin Featherstone Chief Executive	GAVO	Martin.featherstone@gavowales.org.uk
Mererid Bowley Deputy Director of Public Health	Public Health Wales	Mererid.Bowley@wales.nhs.uk
Tina McMahon Community Regeneration Manager	Caerphilly County Borough Council	mcmah@caerphilly.gov.uk
Denise Lovering - Director of Glenside Commercials Ltd and Chair of Caerphilly Business Forum	Glenside Commercials Ltd & Chair of Caerphilly Business Forum	Denise.Lovering@glencom.co.uk
Tracy Morgan	NHS, Primary/Community Division	Tracy.Morgan2@wales.nhs.uk
Lyndsey Coleman	DWP	lyndsey.coleman@DWP.GSI.GOV.UK
Ali Gough	ABUHB	Alison.gough@wales.nhs.uk

Number	Priority Areas of Activity
AA4b.1	Support our most disadvantaged communities to be resilient, cohesive and sustainable, and enable them to help themselves. ➤
AA4b.2	Support the 'Coalition for Change' geographical partnership working, so that it can be rolled out across the area and in other communities. ➤
AA4b.3	Support housing partners to deliver appropriate, affordable and sustainable homes.
AA4b.4	Support Town Centre Recovery

Outcomes to be worked towards under this Action Area / Enabler (need to include local and national outcomes)	Measures for this Action Area / Enabler
<p>AA4b.1</p> <p>Outcome 1: Improved cohesion in our most deprived communities</p> <p>Outcome 2: People supported to 'help themselves' by providing comprehensive advice and information including signposting to other services.</p>	<p>National indicators</p> <ul style="list-style-type: none"> • Percentage of people agreeing that they belong to the areas; that people from different backgrounds get on well together; and that people treat each other with respect. – National Survey for Wales • Percentage of people who are lonely – National Survey for Wales • Healthy life expectancy at birth including the gap between the least and most deprived. ONS and Public Health Wales • Percentage of people feeling safe at home, walking in the local area, and when travelling – National Survey for Wales
<p>AA4b.2</p> <p>Outcome 1: All council housing is improved to meet the Welsh Housing Quality Standard by 2020.</p>	<ul style="list-style-type: none"> • Pupils reaching expected level in the core subjects at key stage 2. • No. of homes compliant with WHQS (fully, external and

<p>Outcome 2: Reduce the impact of poverty by supporting people into better employment prospects.</p> <p>Outcome 3: Reduce fuel poverty by making homes more energy efficient and providing people with advice on how best to heat their homes.</p>	<p>internal elements)</p> <ul style="list-style-type: none"> • Number of council tenants visited and provided with advice regarding energy saving measures and energy use <p>National indicators</p> <ul style="list-style-type: none"> • Measurement of development of young children - Foundation phase profile • Percentage of people in employment - Annual Population Survey • Percentage of people in education, employment or training, measured for different age groups – WG Measures of Participation • Percentage of people living in households in material deprivation. - National Survey for Wales
<p>AA4b.3</p> <p>Outcome 1: Increase the provision of new, affordable, social housing that meet the 'Lifetime Homes' principles and identified needs, whilst supporting the governments' innovative housing programme.</p>	<ul style="list-style-type: none"> • Increased number/size/type of new, affordable homes delivered through the housing associations or the Council, including how the home was delivered - e.g. via IHP etc.

Action Area 4b: Resilient Communities

Priority Area of Activity (include ID number)		AA4b.1 – Support our most disadvantaged communities to be resilient, cohesive and sustainable, and enable them to help themselves.			
No. /Ref	Key Tasks	Task Leads	When will it be completed? (consider 5-year timeframe of plan)		
			Short – term 1 – 2 years	Medium – term 3 – 4 years	Long – term 5 + years
A	Consider how the findings and learning from the Lansbury Park work can be used to support other disadvantaged communities	Coalition for Change Board/Caerphilly Cares		X	

Action Area 4b: Resilient Communities					
Priority Area of Activity (include ID number)		AA4b.2 Support the 'Coalition for Change' geographical partnership working, so that it can be rolled out across the area and in other communities.			
No. /Ref	Key Tasks	Task Leads	When will it be completed? (consider 5-year timeframe of plan)		
			Short – term 1 – 2 years	Medium – term 3 – 4 years	Long – term 5 + years
B	Establish project management, co-ordination, delivery structures and responsibilities				
	B1. Convene a meeting of the Coalition for Change Board and agree strategic approach and delivery mechanisms	Coalition for Change Board	X		
	B2. Identify lead roles and responsibilities.		X		
	B3. Re-establish task & finish groups to take forward the identified actions		X		
C	Identify and evaluate the services currently being delivered				
	C1. Identify the services currently being delivered for the benefit of residents within Lansbury Park, and the costs of delivery	Tina McMahon		1 st April 2021	
	C2. Evaluate the effectiveness of the services being delivered			31 st March '21	

	C3. Undertake a Community Audit to understand what the community is doing for itself and map this out			Summer 21	
D	Establish and deliver a programme of projects based on the Deep Place Study recommendations				
	D1. Complete a full environmental audit of the estate with the active engagement of the community	Environmental Task Force Tina McMahon	Completed		
	D2. Scope, plan and cost a physical renewal of the Lansbury Park Estate and begin the process of securing Welsh Government funding			X	
	D3. Work with Assets Enabler Group to prepare an asset strategy for community buildings and consider proposals for a Community Hub	Assets Enabler Group Social Services / ABHB	End of Summer '19	Funding secured to demolish existing surgery by 1 April 2021	
	D4. Establish a more balanced, demographic profile in Lansbury Park by working with the existing housing allocations strategy	Caerphilly Homes Shaun Couzens		X	
	D5. Initiate a debt reduction campaign		X		
	D6. Partners involved in the programme identify and respond effectively to crime, disorder and anti-social behaviour challenges in the area	Gwent Police Chief Inspector Amanda Thomas	Rolling programme evaluated on 3-6 month basis		

	D7. Build upon the targeted multi agency programme of mental health and well being / resilience in Lansbury Park.		X		
	D8. Develop a high profile, targeted and focused strategy to engage Lansbury Park lone parents with training, work experience and employability measures	DWP Lyndsey Coleman	X		
	D9. Develop a specific Foundational Economy project examining the opportunities for Lansbury Park	Welsh ICE	Funding dependant		
	D10. Scope a local initiative that continues the support provided for young people who are NEET	Education Lead Officer TBA	X		
	D11. A multi agency strategy to improve educational attainment should be developed. A 'community based' approach to school improvement should be a core element of this strategy.		X		
	D12. Audit the current youth and cultural activities available to Lansbury Park residents and develop a 5 year strategy that fosters bringing cultural activities and extends the social experience of young people from the Estate		X		
E	E1. Health				

Action Area 4b: Resilient Communities					
Priority Area of Activity (include ID number)		AA4b.3 Support housing partners to deliver appropriate, affordable and sustainable homes.			
No. /Ref	Key Tasks	Who will deliver? (partners)	When will it be completed? (consider 5-year timeframe of plan)		
			Short – term 1 – 2 years	Medium – term 3 – 4 years	Long – term 5 + years
F	Consider the findings and learning from the Lansbury Park work			X	

Action Area 4b: Resilient Communities					
Priority Area of Activity (include ID number)		AA4b.4 Support Town Centre Recovery.			
No. /Ref	Key Tasks	Who will deliver? (partners)	When will it be completed? (consider 5-year timeframe of plan)		
			Short – term 1 – 2 years	Medium – term 3 – 4 years	Long – term 5 + years
G	Digital Towns, data and marketing				
	G1. Free wi fi roll out to 5 Principal Towns and 2 Local Centres. Wi Fi analytics being explored.	Regeneration CCBC		X	
	G2. Assess the potential development of Wi-Fi analytics and digital towns			X	
	G3. Collate available data and analysis in respect of town centre usage and business activity - enabling evidence based planning.			X	
	G4. Assess the ability of small town centre traders to offer increasingly popular digital services such as click and collect, and look to share best practice where this has worked well.			X	

H	Empty Properties, Meanwhile Uses and Strategic Acquisitions				
	<p>H1. Establishment of enforcement action plan - targeting statutory action on target properties where necessary</p>	Regeneration CCBC		X	
	<p>H2. Consider the establishment of a Strategic Acquisition Fund (SAF) for prioritised town centre areas</p>			X	
	<p>H3. Investigate and encourage all opportunities to locate public sector/ third sector commercial occupation in town centres. To include service hubs, health and well-being provision etc.</p>	PSB Partners		X	
	<p>H4. Establishment of a meanwhile use programme to encourage community use and pop up provision.</p>			X	
	<p>H5. Working with ESNR, Valleys Task Force and other stakeholders, undertake a review of the current town centre offer for incubation space, start up space, managed space, live work space and graded office</p>		X		

	space and an assessment of future demand in light of changing ways of working accelerated by the Covid pandemic. H6. Establishment of Markets and Events programmes, enabling promotion of local products and establish links with tourism and destination management			X	
I	Supporting Town Centre Business growth and start-ups				
	I.1 Produce / Source Start-up advice and guidance/ grant support for new business creation in town centres	Regeneration CCBC		X	
	I.2 Assess need for business/ enterprise centres in town centres to support new start-ups, training and growing businesses.			X	
	I.3 Identify locations that are suitable to be used as co-working hubs for businesses, public sector, third sector etc			X	
J	Active Travel and Transport				
	J.1 Ensure active travel funding proposals align with emerging Transforming Towns			X	

	<p>projects.</p> <p>J2. Review active travel requirements around town centre access.</p> <p>J3. Review current investment proposals for proximity to public transport and ensure that plans in respect of the development and delivery of transport interchanges are updated to reflect any changes as a result of the pandemic.</p>			X	
	<p>J4. Identification of suitable town centre sites and locations for supporting and taking forward Greening and Green Infrastructure projects.</p>			X	
K	Town Centre Diversification				
	<p>K1. Assess the suitability of Local Development Orders/Town Centre Enterprise zones in South East area towns</p> <p>K2. Assess need and potential for housing provision in town centres, to include standards, tenure mix, access</p>	<p>Planning CCBC Caerphilly Homes</p>		X	
				X	

Actual Risk	Risk Rating (Low / Medium / High)	How will you manage/mitigate this risk - what are you doing to reduce the risk and by when?	Risk Owner
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The community don't engage with the work	M		
Resources are not available to undertake the work identified	H	Seek to secure additional resources. Prioritise the issues and work needed	

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