



## Delivery Plan 2018-2023

### Action Area: E4 – Asset Management

#### Context:

Collectively the PSB partners have a huge number of assets and the opportunities for shared use and collaboration must be explored. The potential benefits include reduced costs, increased utilisation and efficiency, reduced energy usage, a reduced collective carbon footprint, better co-operation and understanding between the partners and an enhanced service to the public.

<b>Roles</b>	<b>Names</b>	<b>Email address</b>
<b>Lead PSB Member Champion</b>	TBC	
<b>Lead Officer (s)</b>	Kieran McHugh Mark Faulkner	<a href="mailto:Kieran.McHugh@gwent.pnn.police.uk">Kieran.McHugh@gwent.pnn.police.uk</a> <a href="mailto:faulkm@caerphilly.gov.uk">faulkm@caerphilly.gov.uk</a>
<b>Policy Support Officer (s)</b>	Heather Delonnette	<a href="mailto:delonh@caerphilly.gov.uk">delonh@caerphilly.gov.uk</a>

**Delivery Partners**

(List of groups and individuals involved in delivery and regular updates)

Delivery partners will alter over the lifetime of the Well-being Plan

<b>Name</b>	<b>Organisation</b>
Cerys Hiscox	CCBC
Paul Bryant	Welsh Government
Heather O’Sullivan	Welsh Government
Richard Davies	Wales NHS
Nick Corrigan	SWFRS
Stephen Tiley	GAVO
Adrian Griffiths	NRW
Matthew Lane	ABUHB
Glenn Evans	ABUHB
Paul Rossiter	CCBC
Local Partnerships	

<b>Number</b>	<b>Priority Areas of Activity</b>
E4.1	Maximise the use and value of all our assets

E4.2	Work together to reduce our energy use and increase our generation and use of green energy
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<b>Outcomes to be worked towards under this Action</b> <b>Area / Enabler</b> (need to include local and national outcomes)	<b>Measures for this Action / Enabler</b>
Increase our usage of electric vehicles and charge point infrastructure	To be agreed
Streamline and utilise our assets effectively	To be agreed
Promote and use renewable technology where applicable	To be agreed

<b>Enabler: 4 Asset Management</b>	
<b>Priority Area of Activity</b>	E4.1 – Maximise the use and value of all our assets  E4.2 – Work together to reduce our energy use and increase our generation and use of green energy

Ref	Key Tasks	Contributes to	Task Lead(s)	When will it be completed? (consider 5-year timeframe of plan)		
				Short - term	Medium - term	Long - term
A	Identify current use of buildings and opportunities for shared use with PSB Partners. Split into different assets (land, transport, supporting delivery etc.)	E4.1 E4.2	Working Group	✓		
A.1	Chairs to review the current working group and identify key individuals to be participate in the group to enhance further collaborative working	E4.1 E4.2	Mark Faulkner Kieran McHugh	✓		
A.2	CCBC to produce a cabinet report and obtain approval regarding the decision on the charging policy for a One Public Sector Estate.	E4.1 E4.2	Kathryn Peters Mark Faulkner	✓		

Ref	Key Tasks	Contributes to	Task Lead(s)	When will it be completed? (consider 5-year timeframe of plan)		
				Short - term	Medium - term	Long - term
<b>B</b>	Identify and explore opportunities for collaborative working with PSB Partners and report on progress. Share expertise where possible. Liaise with other public sector organisations on their short, medium and long term asset goals. Support COVID recovery work e.g. vaccination centre at Ty Penallta	E4.1 E4.2	Mark Faulkner Kieran McHugh Cerys Hiscox Brodie Thompson - Payne	✓	✓	✓
<b>B.1</b>	Liaise with Kieran Mchugh in Gwent Police. Kieran currently has provided one of Gwent Police's short term estate issues. CCBC have a potential solution and awaiting for Kieran to review and respond.	E.4.1 E4.2	Mark Faulkner Kieran McHugh	✓		
<b>B.2</b>	Attend the One Public Estates Leads meeting held by the Chief Constable to contribute to the wider Gwent collaboration piece.	E.4.1 E4.2	Mark Faulkner Cerys Hiscox Kieran McHugh		✓	✓

**AGENDA 05b**

Ref	Key Tasks	Contributes to	Task Lead(s)	When will it be completed? (consider 5-year timeframe of plan)		
				Short - term	Medium - term	Long - term
<b>C</b>	Link with Ystadau Cymru	E4.1 E4.2	Mark Faulkner Cerys Hiscox Brodie Thompson – Payne	✓	✓	✓
<b>C.1</b>	CCBC attendance at the chair of chair meetings on a quarterly basis to discuss best practice and share ongoing collaborative opportunities for CCBC and the wider Gwent area.	E4.1 E4.2	Mark Faulkner Cerys Hiscox Brodie Thompson – Payne	✓	✓	✓
<b>D</b>	Currently reviewing the potential for a Public Sector Hub based in Ty Penallta and a Private/Public Hub at the Winding House. Creation of a safeguarding hub at Foxes Lane with CCBC, Police and Health	E4.1 E4.2	Allan Dallimore Steve Wilcox Mark Faulkner	✓	✓	
<b>D.1</b>	Public Sector and Private Public Sector Hub due to start June 2021	E4.1 E4.2	Allan Dallimore Steve Wilcox	✓		
<b>D.2</b>	The police have moved into Foxes lane in February 2021- Action Complete.	E4.1 E4.2	Paul Joseph	✓		

Ref	Key Tasks	Contributes to	Task Lead(s)	When will it be completed? (consider 5-year timeframe of plan)		
				Short - term	Medium - term	Long - term
E	Investigate any available Welsh Government funding that could assist the group in achieving its objectives.	E4.1 E4.2	Working Group		✓	✓
E.1	Creation of a flowchart regarding the key individuals who will be able to identify funding.	E4.1 E4.2	Mark Faulkner Kieran McHugh Cerys Hiscox	✓		
F	Increase our use of electric vehicles and charge point infrastructure in response to the Gwent Electric Vehicle charge points and fleet review	E4.1 E4.2	Paul Cooke	✓	✓	✓
F.1	Work is being undertaken to identify vehicles across CCBC's fleet which can be changed for ultra-low emissions vehicles (ULEV). A programme for the first 100 vehicles to transition to ULEVs is being developed	E4.1 E4.2	Paul Cooke	✓		

Ref	Key Tasks	Contributes to	Task Lead(s)	When will it be completed? (consider 5-year timeframe of plan)		
				Short - term	Medium - term	Long - term
F.2	A second phase of infrastructure installation is being developed, including charging “hubs” across the county borough.	E4.1 E4.2	Paul Cooke		✓	
F.3	Longer-term plans for the transition of the whole of the Authority’s vehicles to ULEVs is being developed	E4.1 E4.2	Paul Cooke			✓
F.4	Work is being undertaken to develop robust travel hierarchy and procedures to reduce “grey fleet” mileage.	E4.1 E4.2	Paul Cooke	✓		

Actual Risk	Risk Rating (Low / Medium / High)	How will you manage/mitigate this risk - what are you doing to reduce the risk and by when?	Risk Owner
To be agreed			PSB



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The Future Generations Framework should be used when developing and agreeing all content of this Delivery Plan. This framework helps translate the legal concepts (of the FG Act) into easily understandable and project focused prompts, which when followed will help design better / more robust principles. Following the framework prompts for each proposed area of activity / task will ensure :

- 1) the connections are made between the content of the Caerphilly County Borough Area Assessment of Local Well-Being 2017 and the Caerphilly Public Services Board Well-being Plan 2018-2013 and it’s well-being objectives.
- 2) the Five Ways of Working are embedded to maximise contribution to the Seven Well-being Goals
- 3) early thinking to reflect and demonstrate change

<b>Well-being Objectives</b>	<b>Initial Project Development</b>
<p>Check to see if there is a connection between your proposed activity / task and the relevant Public Bodies and/ or Public Services Board’s Well-being Objectives and Plans</p>	<p>Asset Management (Property, land and fleet) relates to all four Well-being objectives.</p> <p>Positive Change – A shared commitment to improving the way we work together. Collaboratively the PSB partners have a huge number of assets and the opportunities for shared use and collaboration need to be explored.</p> <p>Positive Start- Providing our future generations with access to facilities that can provide them with the best start in life.</p> <p>Positive People- Enabling our residents to easily access our services to empower them to reach their potential e.g. assets that provide support to the community.</p> <p>Positive Places – Enabling our communities to be resilient and sustainable.</p>

	<p>The potential benefits from sharing and maximising assets include reduced costs, increased utilisation and efficiency, reduced energy usage, a reduced collective carbon footprint, which will have a positive impact on our local communities.</p> <p>Throughout the engagement activity it was highlighted that there are multiple buildings, land, infrastructure, staff and other assets which could potentially be used more effectively. Public service boards also need to consider new technological advances including energy generation and use, IT and communications, and other technological developments in order to adapt a more sustainable approach to how Public Service Boards deliver their services.</p> <p>Public Service Boards should use financial resources in ways that benefit local communities including joint purchasing, sharing assets, embracing new technologies and sustainable purchasing. As supplies of fossil fuels become scarcer their cost will increase, so switching to alternative energy sources will help to prevent rising costs in the future.</p>
<p><b>Five Ways of Working</b></p> <p>Using the Five Ways of Working is a key element of the legislation. They must be used throughout the life time of a project, from design to review.</p>	<p><b>Initial Project Development</b></p> <p>The five ways of working will be considered in the development of every action and task.</p>
<p><b>Seven Well-being Goals</b></p>	<p><b>Initial Project Development</b></p>

<p>The well-being goals must be considered as an integrated set of seven, and the well-being objectives (considered above) should maximise contribution to all seven</p>	<p><b>A Prosperous Wales</b>          Sharing assets, joint purchasing, embracing new technologies and sustainable purchasing will help ensure a prosperous Wales. We recognise the need to maximise the use of our assets including our staff, which are the catalyst for positive change.</p> <p><b>A Resilient Wales</b>          Improved management of our assets, including sustainable and ethical procurement and embracing new technologies will all contribute to a resilient Wales.</p> <p><b>A Healthier Wales</b>          Embracing new sustainable technologies and ultra low emission vehicles will have a positive impact on the local environment and the health and well-being of local communities.</p> <p><b>A More Equal Wales</b></p> <p><b>A Wales of Cohesive Communities</b></p> <p><b>A Wales of Vibrant Culture and Thriving Welsh Language</b></p> <p><b>A Globally Responsible Wales</b>          Reducing our carbon footprint and increasing our use of renewable energy sources will have positive impacts on the local environment, and also at a national and global level.</p>
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